### **Governance Day**

Southern West Virginia Community and Technical College

Robert E. Gunter, Ed.D. Southern West Virginia Community & Technical College September 9, 2016



- Thank you
- Strategic Planning
- Challenges
- Opportunities
- Foundation







http://www.texascancer.info/pdfs/tobaccofreepolicytoolkit.pdf





#### Thank you

- Allyn Sue Barker
- Dr. Jack Dilbeck and his "Crew"
- Student Services Staff
- Bill Cook and his "Crew"
- Darrell Taylor and his "Crew"
- Campus Directors
- Carol Howerton
- Steven Hall & Tahnee Bryant
- Martha Maynard



#### Funding Concerns

- State appropriation funding reduction \$648,157
  - 4% Operational Fund (Midyear 2016) \$328,157
  - Hypothetical 4.0% additional cut (Midyear 2017) \$320,000

2014	2015	2016	2016 Midyear	2017 Hypothetical	Total	
-8.40%	-1.56%	-1.42%	-4.00%	-4.00%	-19.38%	
-\$775,457	-\$131,587	-\$117,763	-\$328,157	-\$320,000	-\$1,672,964	

- 2015 Higher Ed Price Index (HEPI) institutional inflation rate of 2.1%
  - Estimated expense increase of \$62,162.
  - Estimated utility increase of \$14,700
- Upgrade of technology college-wide \$500,000



#### Funding

- Tuition Increase 4.51% (Projected income \$166,800)
  - Net increase per student per credit hour \$6.00
  - Increase from \$133 per credit hour to \$139 per Credit hour
- Exploring new "program fee"





#### **Funding Concerns**

• Declining Enrollment = Lost FTE general revenue

2013 FTE	2016 FTE	Est. 2017 FTE	- FTE	+FTE	Revenue
3373	2715		658		-\$1,115,968
		2815		+100	+\$166,800
				FTE Loss	-\$949,168
				Funding Cuts	-\$1,672,964
				Total Loss	-\$2,622,132

(Total loss reported Spring 2016 - \$2,980,932)









Southern WV Community & Technical College <b>GOALS</b>	<b>Opportunity</b> (Tasks)	Productivity (Action)	Strategic Priorities
Produce More Graduates (Student Success)	Strengthen: Co-Curricular Model Distance Ed Delivery FasTrack & Alternative Scheduling Models Non-Traditional Models Procedures for Awarding Degrees	Increase Degree Productivity and Program Efficiency through Best and Promising Practices	Phi Theta Kappa National Technical Honor Society SkillsUSA Community Colleges of Appalachia Association of Career and Technical Education American Technical Education Association
Promote Strong Employer Partnerships (Workforce)	Strengthen: Identifying High Demand Occupations Delivering Training to Business & Industry Expanding /Workforce Education Courses & Programs Pilot Internet-based programs through Academy of Mine Training and Energy Technologies	Increase Levels of Community and Business Engagement through Partnerships	Power Sports Technology Agri-Science Technology The Business of Craft Beer Certificate Unmanned Aerial System Certificate Pipeline/Utility Training Auto Service Technology Logging Certificate Entrepreneurial Studies Certificate Flight Attendant Certificate Air Traffic Controller Certificate
Serve More Adults (Access)	Strengthen: Enrollment Management Plan Financial Assistance Programs Adult Services Center Pre-semester Orientation Program Veteran's Task Force/Center	Increase Opportunities (enrollment, funding, etc) for Adult Students in College Programs	USDOL National Dislocated Worker Grant USDOL ETA America's Promise Grant ARC Power Grant(s) West Virginia ADVANCE Grants WV Technical Program Development Grants
Facility Growth (Resources)	Strengthen: Ten Year Master Facilities Plan Use of Technology Priority List for Deferred Maintenance Projects Use of Technology in New Construction	Increase Access to Educational Programs by Acquiring Additional Locations Throughout the Service Area	Williamson Armory Running Right Way Boone CTC Corridor G Farmers Market Lincoln County High School



Memorandums of Understanding – 2 + 2 Agreements

- University of Charleston
  - Bachelor's of Science Business/Management
- Lindsey Wilson College
  - Masters of Arts Counseling
  - Bachelor of Science Human Services
- Marshall University
  - Elementary Education (K-6)
  - Associate of Applied Science to Bachelor of Science Respiratory Care
- West Virginia State University
  - Bachelor of Science Business Administration/Management Concentration





#### Grants – Potential of \$17+ Million

- USDOL National Dislocated Worker Grant
  - Heavy Equipment Operation
  - Process Technology
  - Commercial Drivers License (CDL)
  - \$4.8M

- USDOL ETA America's Promise Grant Submitted 8/25/16

- Rural Healthcare Workforce Training Initiative
- Regional Partnership within Allied Health
- Regional Simulation Institute
- \$3-4M





– Appalachian Regional Commission (ARC) Power Grants

- Creating Resources, Opportunities, Pathways & Support in Agriculture (CROPS) Submitting 9/2016
  - Agribusiness Education
  - Regional Partnership
  - \$2M
- Regional Economic Development Strategy
  - Clearinghouse for Economic Development
  - Student Leadership Development
  - \$1M





- Appalachian Regional Commission (ARC) Power Grants
  - Business Development Training Awarded 8/25/16
    - Hatfield & McCoy Trail
    - \$750K+
  - West Virginia University
    - Logging Industry Development
    - \$500K





– Appalachian Regional Commission (ARC) Power Grants

- Entrepreneurial Training for High School Students & Activities on College Campus Awarded 8/25/16
  - National Association for Community College Entrepreneurship (NACCE)
  - "America's Entrepreneurial Schools" designation
  - \$50K+
- Unmanned Aerial Systems Drone Operator
  - Wise County Virginia Development Authority
  - Regional Partnership
  - \$500К





– Appalachian Regional Commission (ARC) Power Grants

- AST<sup>2</sup> STORM Applied Systems and Technology Transfer
  - Robert C. Bird Institute (RCBI)
  - Regional Partnership
  - Wyoming County
  - Machining at Williamson
  - \$250K
- Pipeline/Utility Training
  - Gas Technology Institute
  - Regional Partnership
  - \$120K





Community and Technical College System of WV

- West Virginia Technical Program Development
  - Agri-Science \$220K Awarded 8/16/16
  - Power Sports \$220K
  - Respiratory Care \$220K Under final approval for 9/12/16 submission





- Community and Technical College System of WV
  - West Virginia ADVANCE Grant
    - The Business of Craft Beer \$200K
    - Hospitality \$200k
    - Auto Service Technology \$200K





#### College Growth Potential/Expansion/Improvements

#### – Williamson Armory

- Academy for Mine Training and Energy Technologies
- Agri-Science Agronomy Lab (Chemistry)
- Allied Health Simulation Institute
- Health & Wellness Intermural Sports
- Running Right Way Leadership Academy
  - EMT Training
  - Transfer Courses
  - Technical Programs
- High School Career Technical Centers





College Growth Potential/Expansion/Improvement

- Logan Campus Parking Lot
- Logan Campus Roofing Projects
- Logan Campus Student Services Update One-Stop
- Logan Theater Project
- Logan Building B Carpet Project
- Williamson Armory Conversion
- Wyoming Science Lab Update





College Growth – Student-Centered Principles and Practices

- Dr. Carl Hadsell The Center for Entrepreneurial Studies and Development, Inc., Morgantown, West Virginia
- Possible Focus Areas
  - Resources
  - People
  - Process
  - Communication
  - Recognition





# College Growth – Student-Centered Principles and Practices

#### Next Steps

- Work plan development and agreement
- Setting the timeframe
- Designing and conducting assessments
- Align with strategic plan
- Building the Roadmap
- Assign actions
- Track and monitor performance
- Communicate, communicate, communicate
- Discipline to stay the course





Foundation/Development Office

- Scholarships
- Promotions
- Activities
- Service





#### Final Thoughts

- Marketing is essential
- Enrollment is critical
- Teamwork is crucial
- Customer Service is vital
- Quality teaching is fundamental, and
- Becoming "indispensable" is central.





